



# **Hamilton County Budget Workshop**

**FY 2022 County Budget**

**May 24, 2021**

# FY 2022 Budget

## Key Dates

- Budget Workshops:
  - Department of Education (May 4, 2021)
  - County Budget Requests (May 11, 2021)
  - **Overall County Budget (May 24, 2021)**
- Budget Hearings: May 12, 2021
  - Elected Officials and Supported Agencies
- **Budget presented to Commission: May 26, 2021**
- **Commission Vote: June 16, 2021**

# FY 2022 Budget

## Key Points

- Budgeted Funds include:
  - General Fund
  - Debt Service Fund
  - Sheriff Special Revenue Fund
    - Narcotics Fund
    - Sexual Offenders Fund
  - Hotel Motel Fund
  - Department of Education

# FY 2022 Budget Challenges

- COVID-19 and its continued effect on operations
  - Property taxes, sales taxes and other revenues
  - Additional expenditures
- Education
- Public Safety
  - Corrections (transition of Jail operations to Silverdale)
  - School Safety
  - Emergency Medical Services
- Employee Compensation

# FY 2022 Budget

## ALL BUDGETED FUNDS

Total Expenditures:

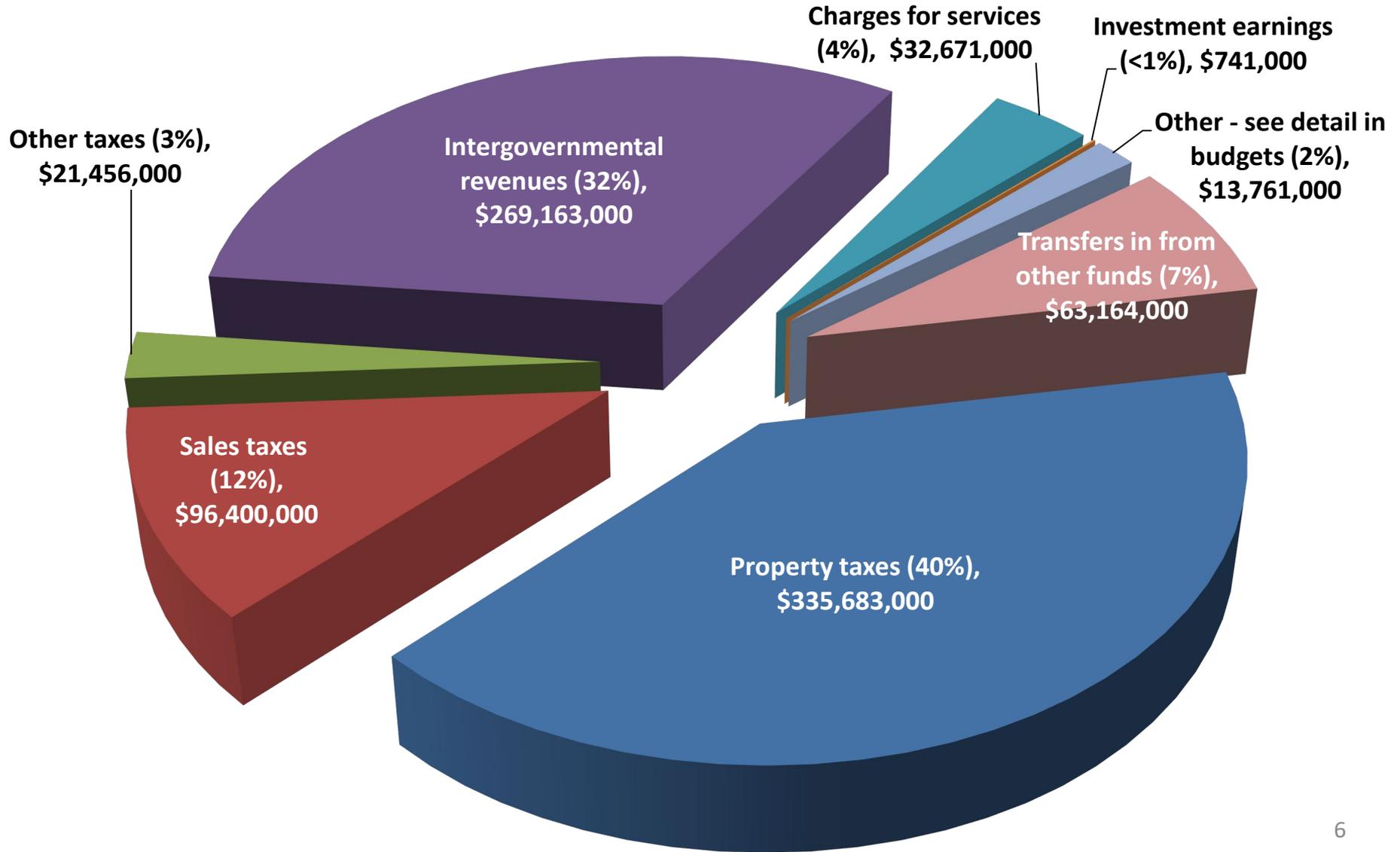
**\$833,039,000**

*Inc. over FY 2020 Budget:*

*\$36,360,000 (4.6%)*

# Revenues by Source

## All Budgeted Funds (\$833,039,000)

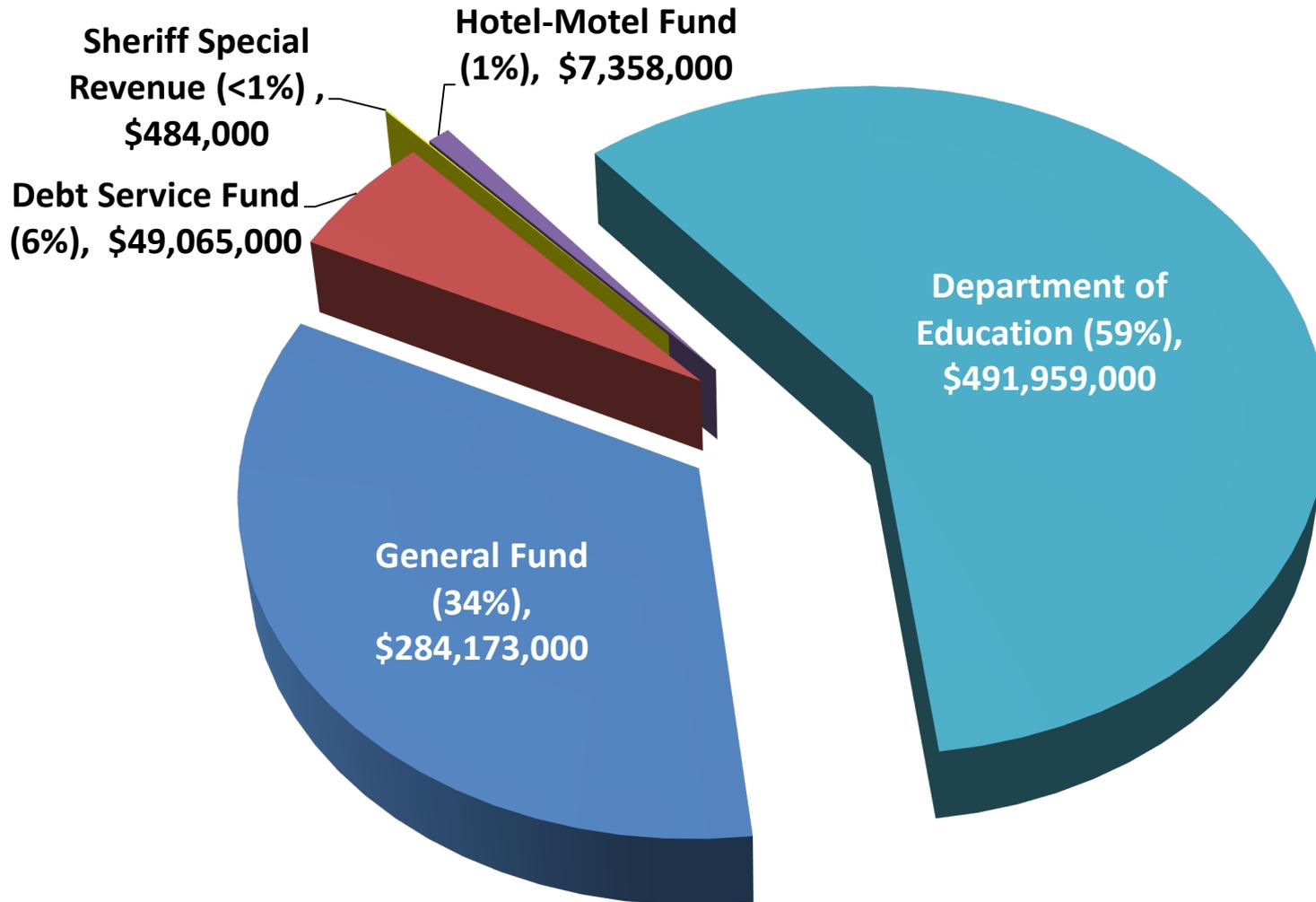


# FY 2022 Budget by Fund

	<b>FY 2022 Proposed</b>	<b>FY 2021 Budget</b>
<b>General Fund</b>	\$ 284,173,000	\$ 271,129,000
<b>Debt Service Fund</b>	49,065,000	46,706,000
<b>Sheriff Special Revenue Fund</b>	484,000	484,000
<b>Hotel Motel Fund</b>	7,358,000	4,550,000
<b>Department of Education</b>	491,959,000	473,810,000
	<b>\$ 833,039,000</b>	<b>\$ 796,679,000</b>

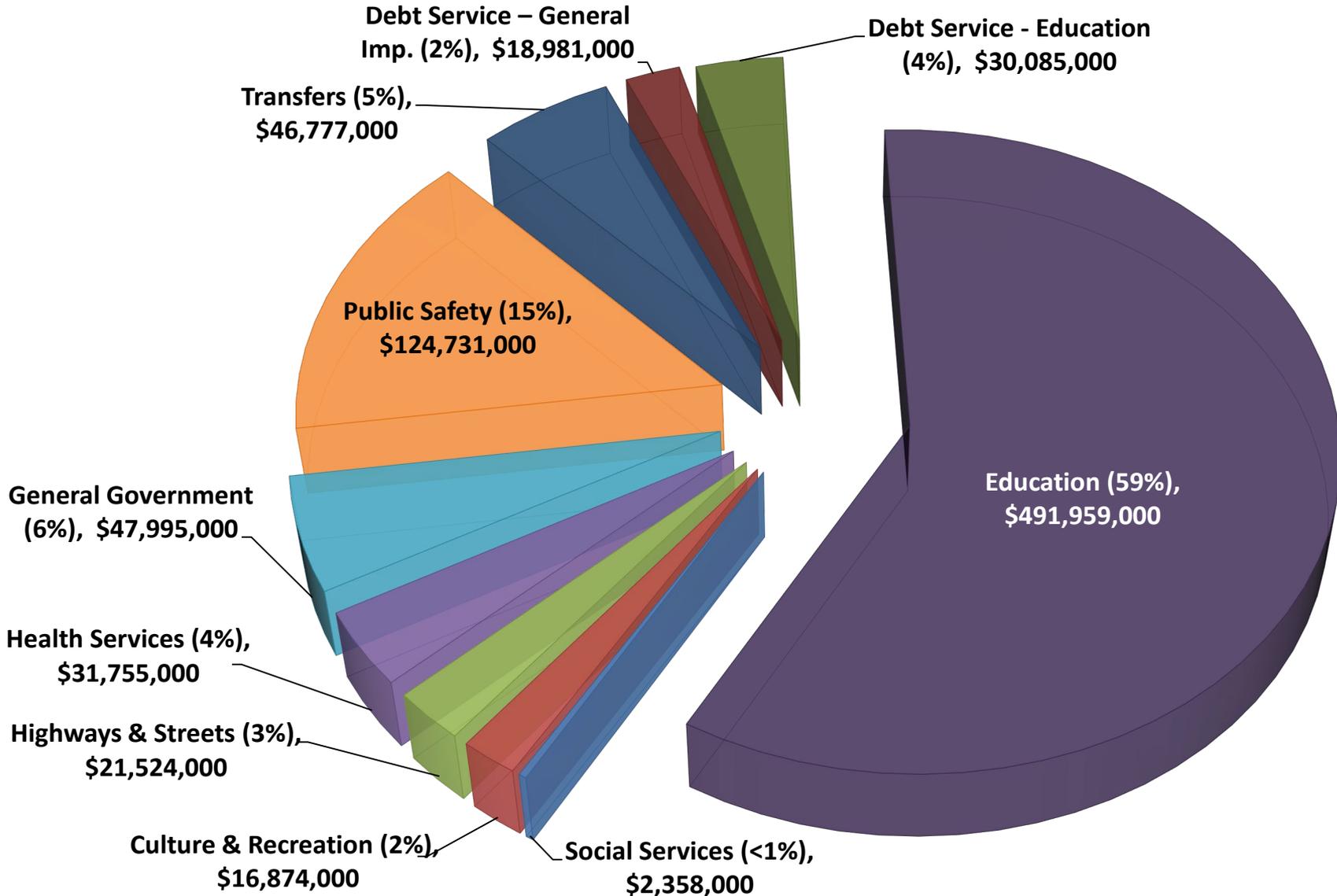
# Expenditures by Fund

## All Budgeted Funds (\$833,039,000)



# Expenditures by Function

## All Budgeted Funds (\$833,039,000)

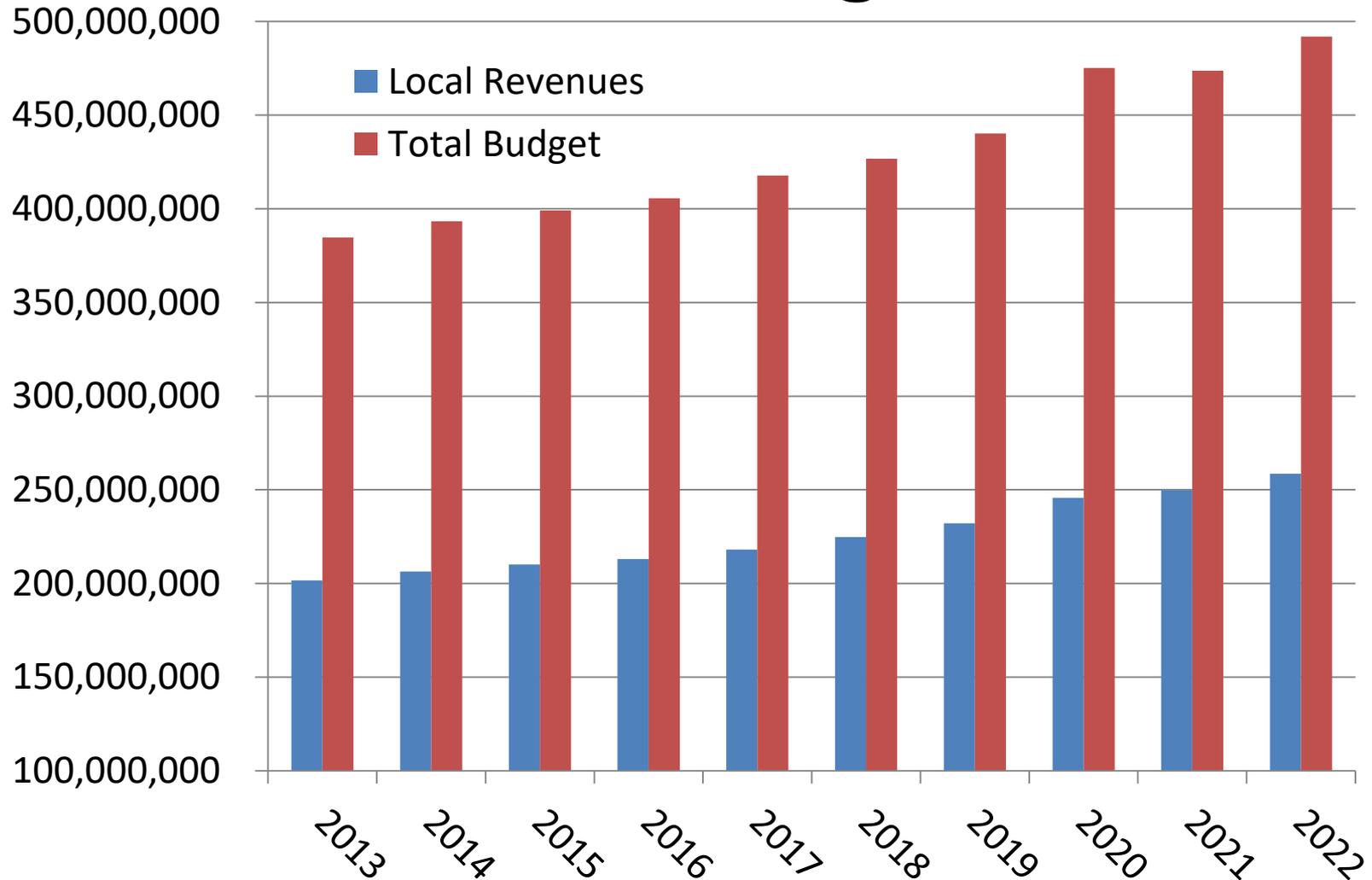


# FY 2022 Budget

## Department of Education (HCDE)

	FY 2022 Proposed	FY 2021
<b>General Purpose School Fund</b>	\$ 434,337,000	\$ 416,000,000
<b>Federal Projects</b>	28,496,000	29,475,000
<b>Food Service Fund</b>	21,758,000	20,931,000
<b>Self Funded Projects</b>	7,368,000	7,404,000
	<u>\$ 491,959,000</u>	<u>\$ 473,810,000</u>
<i>Change from FY 2021</i>	<u><u>\$18,149,000</u></u>	<u><u>(3.8%)</u></u>

# HCS – Budgeted Operations FY 2013 through 2022



# FY 2022 Budget

## General Fund

Total Budget:	<u>\$284,173,000</u>
<i>Increase over FY 2021:</i>	<i>\$13,043,000 (4.8%)</i>

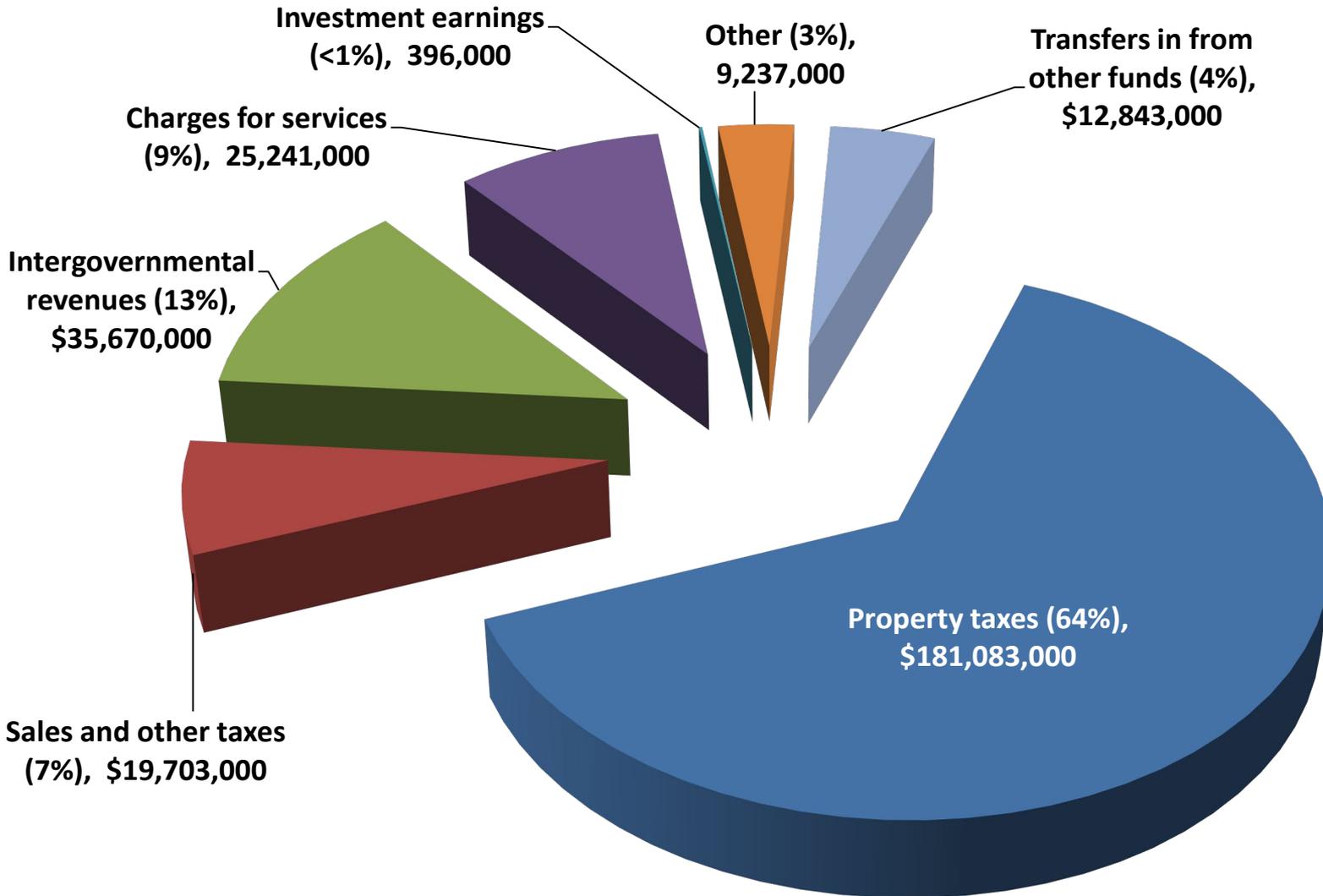
*The next several slides pertain only to the County General Fund*

# General Fund Revenues

## (\$284,173,000)

- Increase over FY 2021 of \$13.0 million (4.8%)
  - + \$3.9 million – growth in property taxes (2%)
  - + \$2.5 million – growth in sales taxes
  - + \$1.9 million – Federal/State for COVID response
  - + \$1.6 million – growth in ambulance billings
  - + \$1.4 million – tax collections by County Clerk
  - - \$0.5 million – investment earnings

# General Fund Revenues by Source



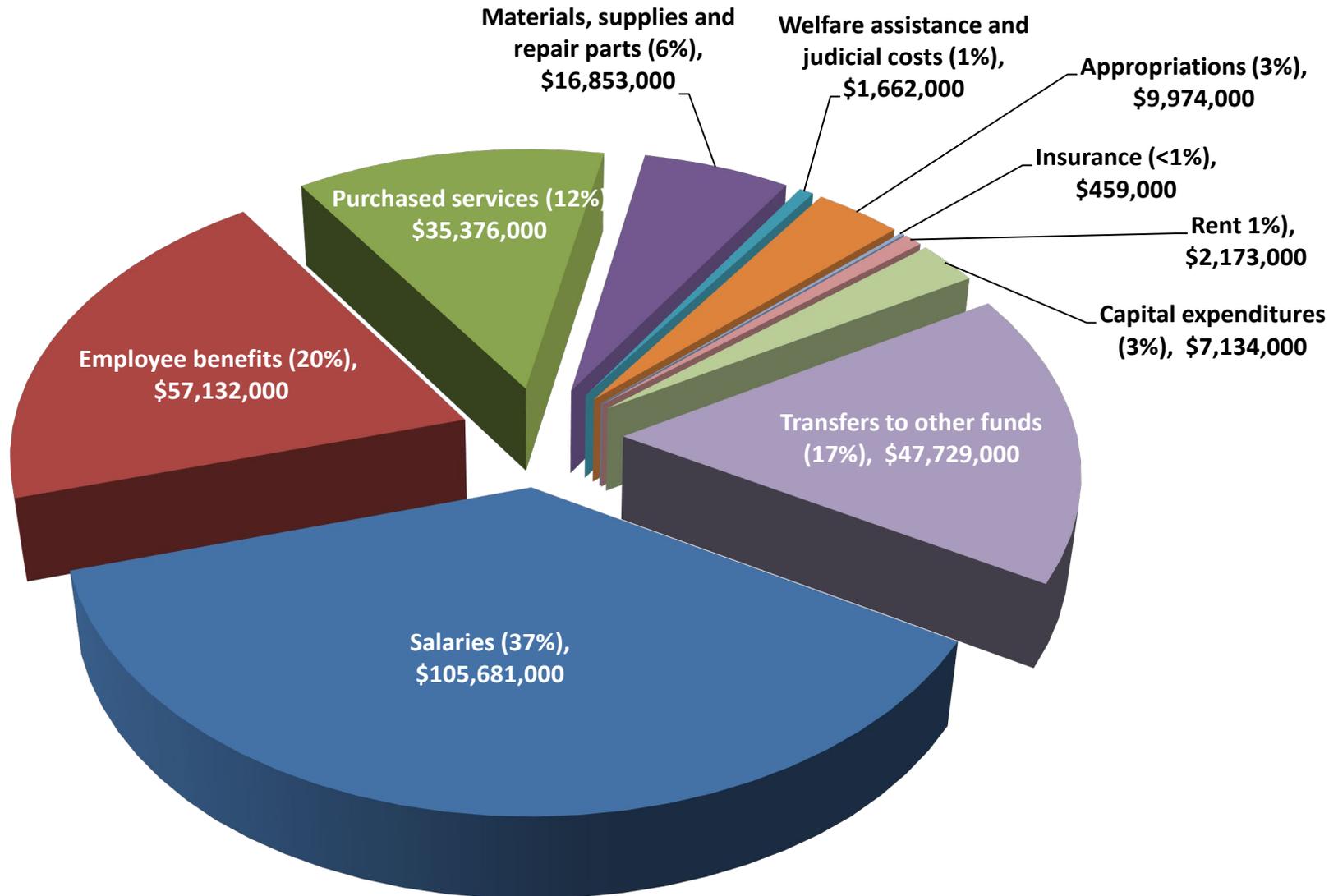
# General Fund Expenditure Cuts

Significant cuts from the requested budgets totaling \$13.5 million were necessary:

- Capital Outlay \$10.5 million
- Volunteer Services (mainly VFDs) \$675,000
- Sheriff \$621,000
- Highway Department \$600,000
- Parks & Recreation \$427,000

# General Fund

## Expenditures by Type (\$284,173,000)



# General Fund

## Significant Operating Costs

- Salaries and Employee Benefits - 53% of budget.
- Budget includes:
  - Employee raises
    - » 4.0% (with floor of \$2,000)
    - » Total cost - \$4.9 million
  - Employee Positions – Full-time
    - » 158 additional FT positions
    - » From 1,860 in FY 2021 to 2,018 in FY 2022

# General Fund

## Significant Operating Costs (cont.)

- Employee Benefits
  - No increase in health insurance costs
  - Pension costs for hybrid employees decreased
- Debt Service - **\$46.8 million**
- Capital Outlay - **\$7.1 million**

# General Fund

## Significant Operating Costs (cont.)

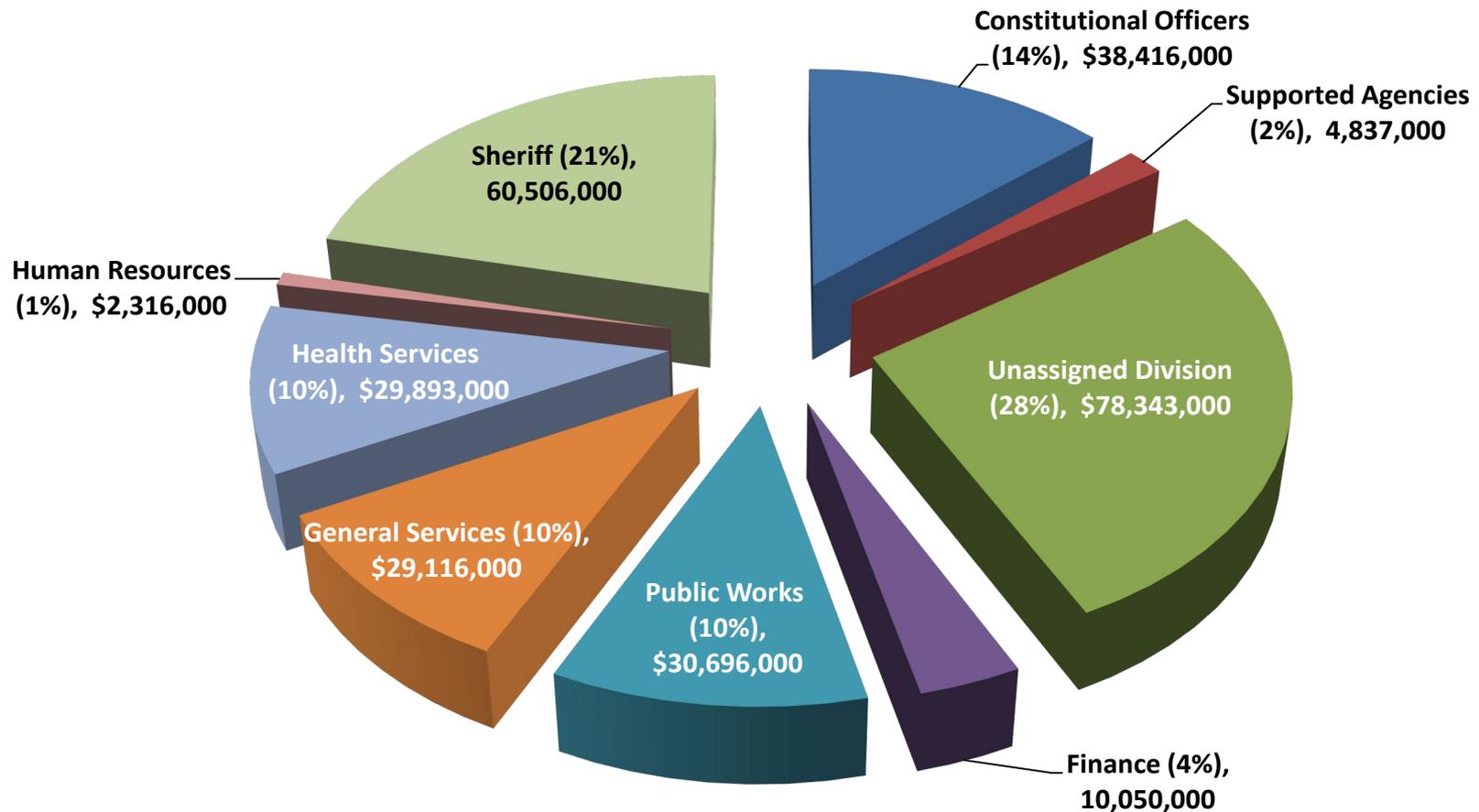
### Capital Outlay

- Total requested: \$17,614,000
- Total recommended: \$ 7,134,000
  
- *EMS* \$1,501,000
- *Sheriff* \$1,500,000
- *Vehicles (lease program)* \$1,347,000
- *Highway Department* \$1,000,000

# General Fund Budget by Division

	FY 2022 Proposed	FY 2021 Budget
<b>Constitutional Officers</b>	\$ 38,416,000	\$ 38,606,000
<b>Supported Agencies</b>	4,837,000	4,565,000
<b>Unassigned</b>	78,343,000	75,297,000
<b>Finance</b>	10,050,000	9,862,000
<b>Public Works</b>	30,696,000	28,764,000
<b>General Services</b>	29,116,000	24,853,000
<b>Health Services</b>	29,893,000	27,667,000
<b>Human Resources</b>	2,316,000	2,102,000
<b>Sheriff</b>	60,506,000	59,413,000
	\$ 284,173,000	\$ 271,129,000

# General Fund Expenditures by Division (\$284,173,000)



# General Fund Expenditures Constitutional Officers (14%)

- Total Expenditures: **\$38,416,000<sup>(1)</sup>**  
*Decrease from FY 2021* - \$190,000 (-0.5%)
- Major changes:
  - Reclass to General Services Division:
    - Drug Recovery Court - \$ 654,000
    - Mental Health Court - \$ 498,000
  - Election Commission - \$ 232,000

*(1) - includes employee raises - \$1,175,000*

Includes multiple departments headed by an elected official and/or constitutional officer

# General Fund Expenditures Supported Agencies (2%)

- Total Expenditures: **\$4,837,000**  
*Increase over FY 2021* \$272,000 (6.0%)
- Major changes:
  - Creative Discovery Museum \$100,000
  - Thrive Regional Partnership 100,000
  - Interstate Beautification 62,500

Includes various outside agencies such as the Planning Commission, Erlanger, Humane Educational Society, Air Pollution Control and others that receive direct support from Hamilton County.

# General Fund Expenditures

## Unassigned Departments (28%)

- Total Expenditures: **\$78,343,000<sup>(1)</sup>**  
*Increase over FY 2021* **\$3,046,000 (4.0%)**
- Major changes:
  - Debt Service Appropriation \$ 2,300,000
  - Emergency Management \$ 242,000
  - Volunteer Services \$ 171,000

*(1) - includes employee raises - \$260,000*

Includes departments and cost centers such as Capital Outlay, Debt Service Appropriation, Commission Office, Mayor 's Office, etc. whose function is not specific to that of the other major divisions

# General Fund Expenditures

## Finance Division (4%)

- Total Expenditures: **\$10,050,000<sup>(1)</sup>**  
*Increase over FY 2021* **\$187,000 (1.9%)**
- Major changes:
  - No major changes in scope or cost of services provided

*(1) - includes employee raises - \$259,000*

Encompasses the fiduciary aspects of the County, including Accounting, Payroll, Payables, Ambulance Billing, Procurement, IT, GIS, Financial Management, Telecommunications, and Records Management.

# General Fund Expenditures

## Public Works Division (10%)

- Total Expenditures: **30,696,000<sup>(1)</sup>**  
*Increase over FY 2021* **\$1,932,000 (6.7%)**
- Major changes:
  - Custodial/Security Services \$ 1,292,000
  - Highway Department \$ 377,000
  - Facilities Maintenance \$ 237,000

*(1) - includes employee raises - \$451,000*

Responsible for maintaining the County's infrastructure including Highway, Engineering, major capital projects, Real Property, Security, Custodial Services, Maintenance, and building utilities.

# General Fund Expenditures

## General Services Division (10%)

- Total Expenditure Requests: **\$29,116,000<sup>(1)</sup>**  
*Increase over FY 2021* ***\$4,263,000 (17.2%)***
- Major changes:
  - Emergency Medical Services: \$ 2,173,000
  - Reclass from Constitutional Officers Division
    - Drug Recovery Court \$ 857,000
    - Mental Health Court \$ 535,000

*(1) - includes employee raises - \$713,000*

Includes Emergency Medical Services, Corrections,  
Parks & Recreation

# General Fund Expenditures

## Health Services Division (10%)

- Total Expenditure Requests: **\$29,893,000<sup>(1)</sup>**  
*Increase over FY 2021* **\$2,225,000 (8.0%)**
- Major changes:
  - Coronavirus \$ 1,452,000
  - Immunization Project \$ 306,000

*(1)- includes employee raises - \$725,000*

Core functions deal with the community's health assessment, education, service delivery, prevention, compliance, policy development, regulation, etc.

# General Fund Expenditure Requests

## Human Resources Division (1%)

- Total Expenditure Requests: **\$2,316,000**<sup>(1)</sup>  
*Increase over FY 2021* \$214,000 (10.2%)
- Major changes:
  - Veterans Assistance Program \$ 79,000
  - Benefits \$ 74,000

*(1)- includes employee raises - \$56,000*

Responsible for the County's human resources, medical insurance and other employee benefits, risk management, wellness and fitness programs, mailroom, etc.

# General Fund Expenditure Requests

## Sheriff Division (21%)

- Total Expenditure Requests: \$60,506,000<sup>(1,2)</sup>  
*Increase over FY 2021* \$1,094,000 (1.8%)
- Major changes:
  - **Corrections** - \$ 4,464,000
  - Patrol and SROs +\$ 1,494,000
  - Mental Health (FUSE) initiative +\$ 703,000
  - Information Systems +\$ 669,000

(1) - includes employee raises - \$1,229,000

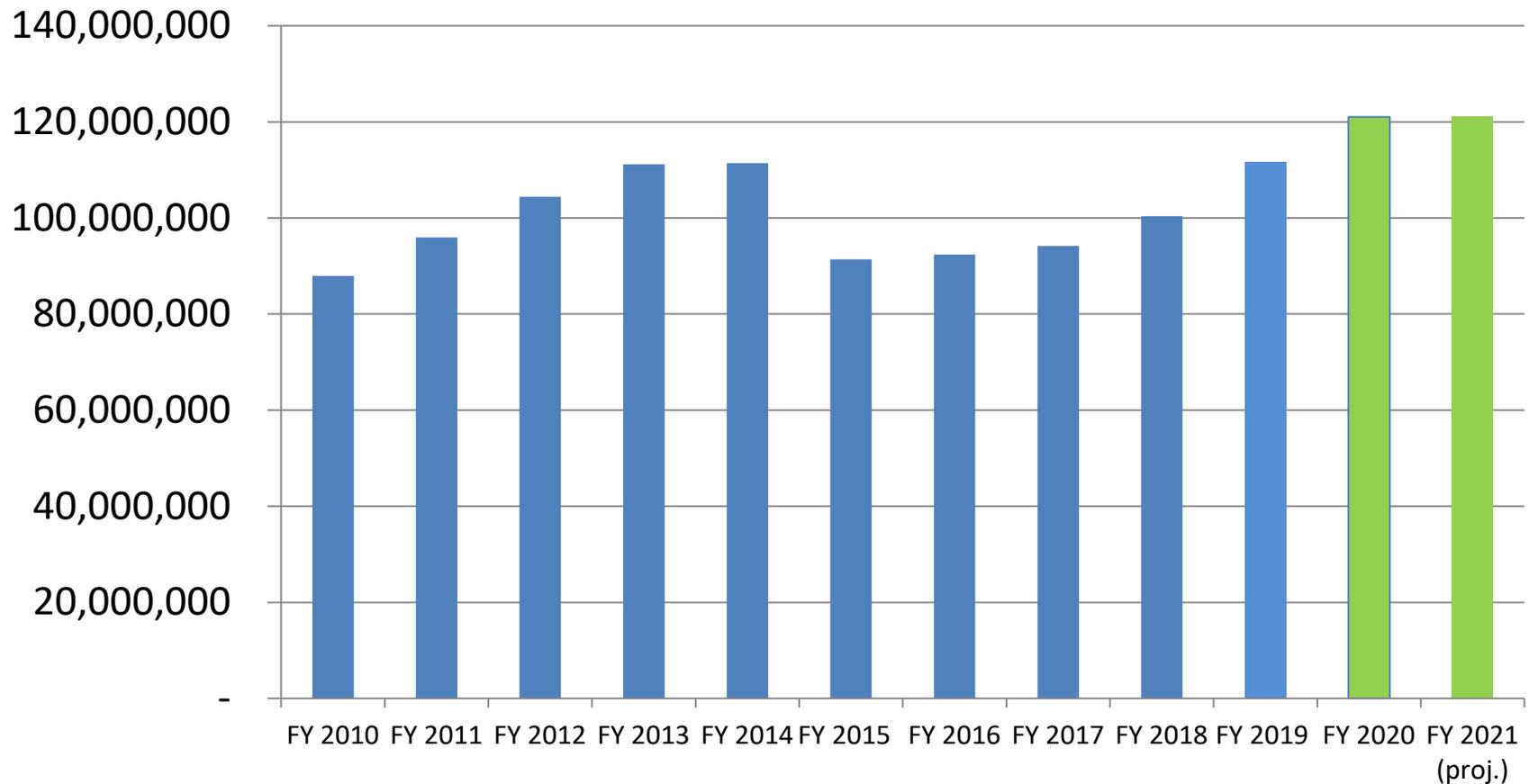
(2) Includes 92 additional positions (59 Corrections-related)

An accumulation of several departments whose primary function is law enforcement

# General Fund

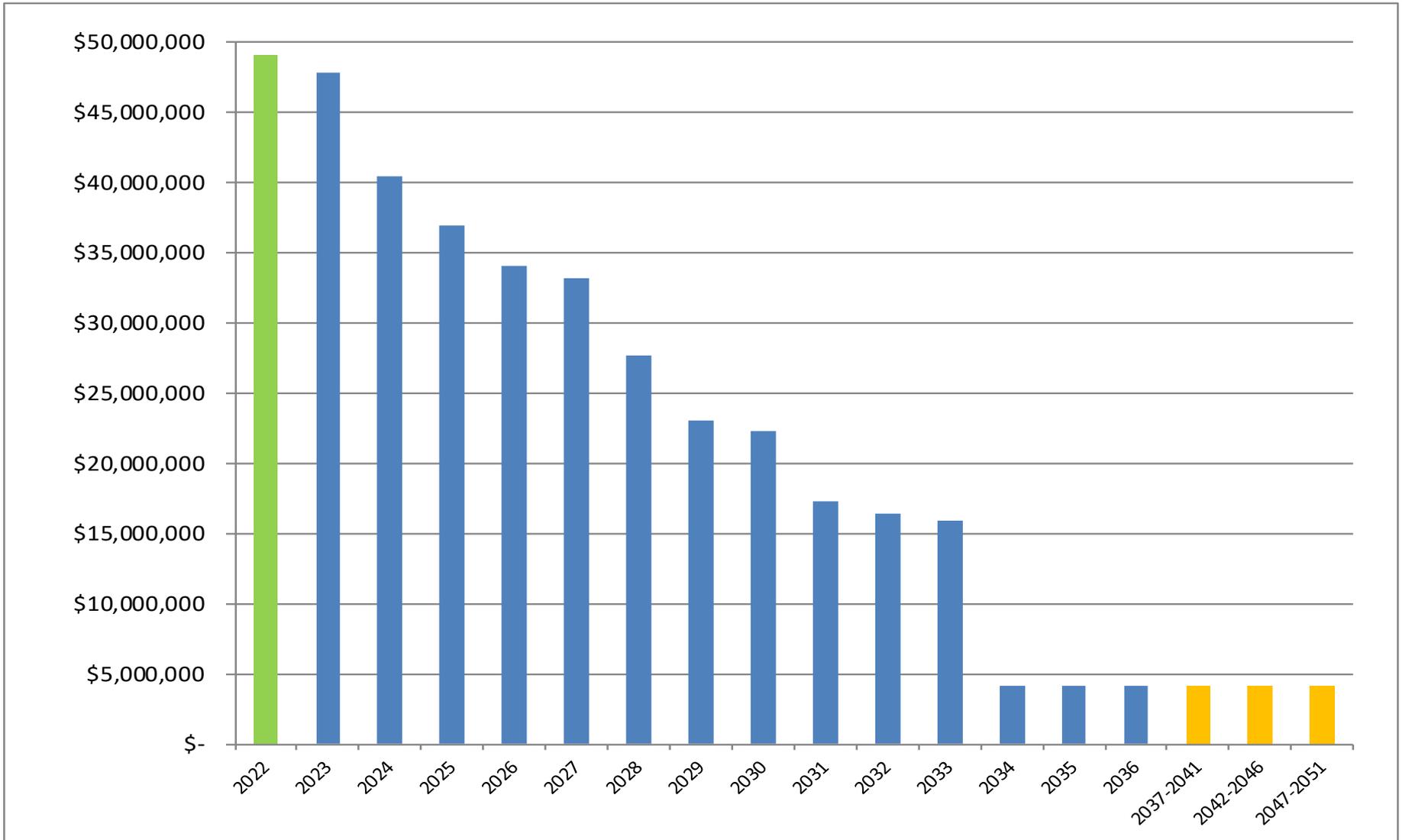
## Changes in Total Fund Balance

FY 2010 – 2020 (Actual), 2021 (Projected)

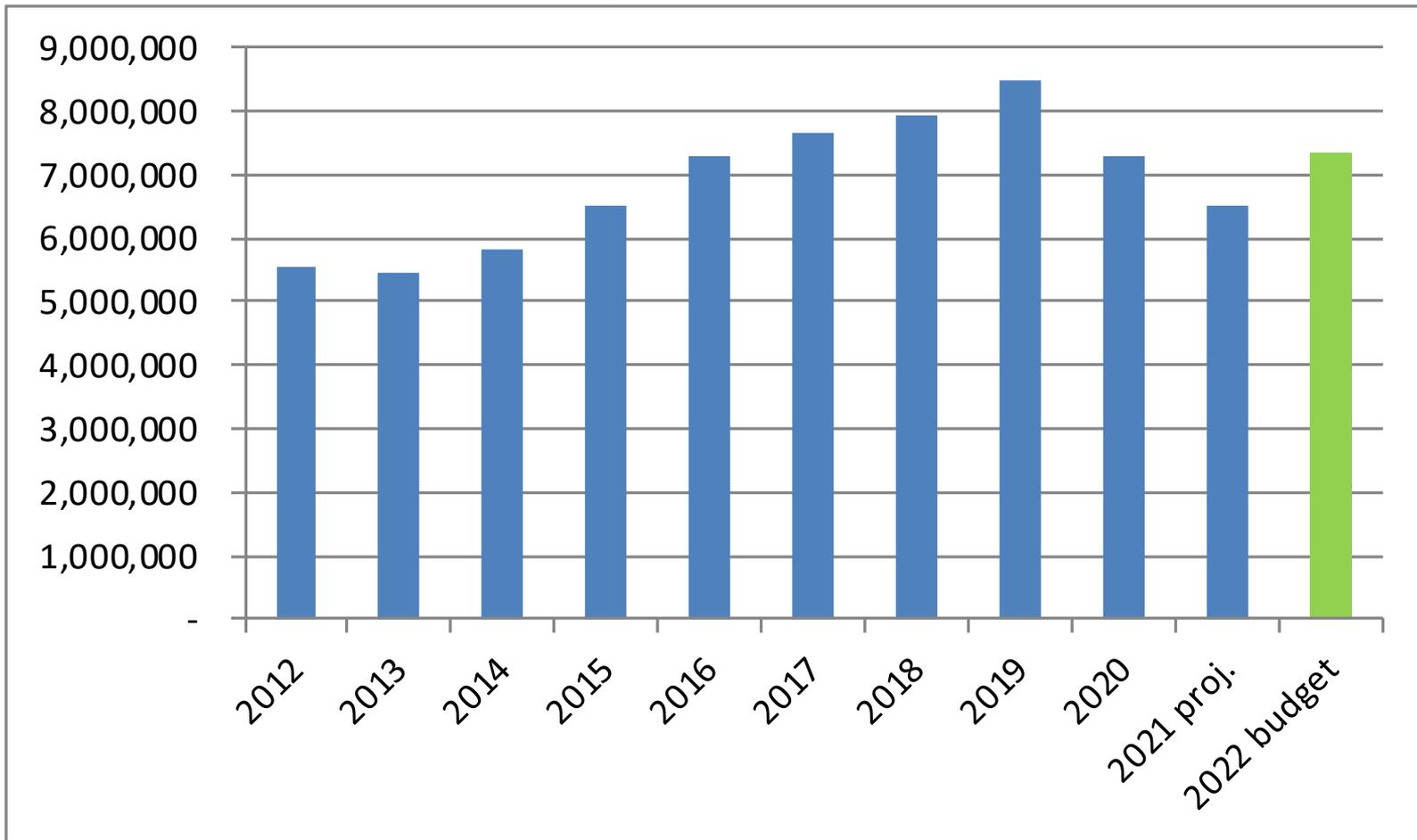


# Debt Service Fund

## Scheduled Debt Service Payments



# Other Budgeted Funds Hotel Motel Fund History of Collections



# American Rescue Plan (ARP)

- We have been awarded \$71.4 million
  - Received 1<sup>st</sup> payment of \$35.7 million last week
- Initial allowed uses are very limited
- Federal guidance and more explanation of allowable uses are beginning to be released
- Use of the ARP funds is not included in the FY 2022 budget

# FY 2022 Budget – Priorities

1. Maintain services within fiscal constraints
  - Public Health – continue to address COVID-19
  - Meet all Maintenance of Efforts requirements
2. Public Safety
  - Corrections - continue transition to Silverdale jail
  - School Safety - blend SRO and SSO programs
3. Employee Compensation
4. Economic Development Initiatives
5. No increase in property tax rates

# **Hamilton County Budget Workshop**

**NEXT STEP**

**Presentation of FY 2022 Budget**

**May 26, 2021**

# FY 2022 Budget Book

- Budget Book will be posted on the County's website on May 26, 2021
- Printed copy of the budget book will be given to each Commissioner requesting one.
  - Others can access budget book at website and on CERP.

# FY 2022 Budget Book

- Same format as FY 2021
- Separate Tabs for:
  - Summary of All Budgeted Funds
    - Presented by
      - Fund
      - Major Category
  - General Fund Budget
    - Presented by
      - Revenue and Expenditure Category/Account
      - Division and Department
      - Capital Outlay

# FY 2022 Budget Book

- Debt Service Fund presented by:
  - Revenue and Expenditure Category/Account
  - Summary of debt service payments due in FY 2022
- Hotel-Motel Fund presented by:
  - Revenue and Expenditure Category/Account
- Sheriff Special Revenue Fund presented by:
  - Revenue and Expenditure Category/Account
- Department of Education presented by:
  - Major Category
  - Expenditures by Function

# FY 2022 Budget Book

- Detail Expenditure Information
  - Listed by Division and Department
  - Details all Expenditure Requests and Budget Cuts
  - Lists current salaries for all employees
- Summary of Proposed Budget will be reported in newspaper (Times Free Press) by June 2, 2021

# **Hamilton County Budget Workshop**

**QUESTIONS**